

#### **International Journal of Agriculture Innovations and Research**

Volume 3, Issue 3, ISSN (Online) 2319-1473

Manuscript Processing Details (dd/mm/yyyy):

Received: 10/09/2014 | Accepted on: 24/09/2014 | Published: 05/11/2014

# Development of Entrepreneurship Competency Programme for Helping Women Farmers Improve the Processing of Cassava into Quality Garri and Starch in South-Eastern of Nigeria

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Abstract - The study focussed on the development of entrepreneurship competency programme to help women farmers to improve processing of cassava into quality garri/starch in South Eastern State of Nigeria. Three research questions guided the study. Research and Development (R&D) and function of the industry approach where adopted for the study. The sample for study was 170 made up of 158 extension agencies and 12 women farmers (6 for garri and 6 for starch). A 56 item questionnaire developed from literature and function of the industry was used for data collection (25 for garri and 31 for starch processing). Three experts face validated the instrument. Split half technique and Cronbach alpha reliability method were involved in determining the internal consistence of the instrument. A reliability coefficient of 0.82 was obtained for garri and 0.85 for starch. The data collected were analysed using mean and standard deviation to answer the research questions. It was found out that the product after the training was of better quality than the product obtained from the market and that they meet NAFDAC quality criteria. It was therefore recommended that the identified items in table 1 be packaged to be used for training women in agriculture and others interested to produce quality garri and starch for local use and export.

*Keywords* – Development, Competency, Women Farmers, Processing, Quality, Garri, Starch.

#### Introduction

(2007) stated that cassava originated from the Amazon Basin of tropical Brazil from where its Cassava is an important food crop in Nigeria grown mainly for garri and starch. Stephen cultivation spread to other parts of the world. The author stated that cassava is a member of Euphorbiaceae family and is in the genus and specie of manhiot esculenta. Okeke and Oti (1988) explained that in Nigeria many varieties are in cultivation and that they are sometimes classified into two broad groups "bitter" and "sweet" cassava varieties. Based on the level of hydrolystable glycosides, linamarin and lotustralin content. Food and Agricultural Organisation (FAO 2000,) said that cassava root are very rich in starch and contain significant amounts of calcium (50mg/100g), phosphorus (40mg/100g) and vitamin (25mg/100g). However, they are poor in protein. In South-Eastern Nigeria, the two varieties grown by farmers are the sweet and bitter varieties.

A farmer in the view of Olaitan and mama (2001) is a person who grows crops, rears animals and processes them for the benefit of man. A farmer in this paper is a woman who is involved in processing cassava tubers into garri and starch. In South-Eastern Nigeria, the cultivation of cassava by farmers involved different stages such as, growing cassava to maturity, harvesting and processing into edible food, but the women are more involved in the processing aspect. Ihekoronye(1986) defined processing as an activity designed to alter the shape and size of a product with a view to improving its quality. Hahn (1997) explained that cassava processing is a post-harvest operation which deals with the transformation of cassava tubers into various forms with a view to improve their quality. Encarta (2007) view quality as the general standard for grading something. Hornby (2006) also defined quality as the standard of something when it is compared to other things like it. Quality in processed garri and starch is determined by standards used for pricing different grades of garri and starch either for home consumption or export. These standards are created by National Agency for Food and Drug (NAFDAC). The most popular quality products from processed cassava are garri and starch.

Many farmers in South-Eastern Nigeria engage in the processing of cassava as an enterprise. Emone (2003) defined enterprise as any business activity that can yield reasonable profit to an individual. Processing enterprise means the altering of products to improve their quality towards profit making for a livelihood. International Institute for Tropical Agriculture's (IITA) Technical report (2005) stated that processing of cassava into garri follow the sequence of activities such as peeling, washing, grating, fermentation, sifting, frying, cooling, packing, and storage; starch also follows the sequence of peeling, grating, washing out of starch using clean water, allowing of starch to settle, draining off water to leave starch to sediment, breaking starch cake into small bits, drying of starch in the sun. The IITA research in processing cassava into garri and starch resulted into quality garri and starch which NAFDAC identified as good quality garri and starch for consumption and export. It was observed by the researchers that, though the growing of cassava is on the increase yet only few women farmers remain in the processing industry because of the low quality garri and starch produced. Therefore women processors receive little income from the high energy consuming business. To

## International Journal of Agriculture Innovations and Research

Volume 3, Issue 3, ISSN (Online) 2319-1473



lure more women farmers and individuals into cassava processing enterprise there is need to develop a processing program that can produce high quality garri/starch.

Development in the view of Marzano (1998) is the outlining or the articulation of the necessary skills or activities that will assist trainers to teach and learners to master the objective of the training. Development in the context of this study is the articulation of the competencies involved in cassava processing into a package that could be used to train those who are interested in processing cassava into garri and starch. International Labour Organisation (2003) defined competency as the knowledge, capabilities, skills and behaviour which a farmer exhibits. Olaitan (2003) also posited competency as the knowledge, skills, attitude and judgment which one requires in order to perform successfully in a specified proficiency programme. These competencies can be developed into a programme for training the farmers in improving the processing of cassava to meet NAFDAC standards.

The purpose of this study therefore, is to develop an entrepreneurship competency programme to help women farmers and other individuals to improve the processing of cassava into garri and starch. Specifically the study sought to achieve the following objectives:

- a. Identification of steps in processing to quality garri and starch through the industry
- b. Determine the efficacy of the processing steps identified in producing quality garri through trial/experimentation
- c. Ascertain the quality of garri produced from the trial/experimentation through comparative analysis with those sold in local market and NAFDAC standards.

# II. METHOD

The study adopted Research and Development (R&D) and Function of the Industry approach. Ball and Borg (2003) explain R and D as an industry – based development approach involving the use of research findings to design and develop new programmes and materials which assist in improving knowledge and skills, while functions of the industry approach in the view of Olaitan, Nwachukwu, Igbo, Ekong (1999) is one in which development of a training programme is derived from the basic functional areas of an industry. These designs are suitable for this study since they will provide inputs into the development of a training programme in cassava processing into garri and starch.

The study was conducted in south-Eastern states of Nigeria consisting of Abia, Anambra, Ebony, Enugu and Imo.

The population for the study was one thousand three hundred, made up of three hundred extension agents and one thousand women farmers.

The sample for the study was one hundred and seventy made up of one hundred and fifty-eight extension agents and twelve women farmers randomly selected from the population of each group Two sets of questionnaire were developed, one on garri processing and another on starch processing. Both were derived from literature and function of the industry. Each set of questionnaire has a response option scale of highly required, averagely required, slightly required and not required. The questionnaire for garri consisted of 25 items while that of starch consisted of 31 items.

The sets of questionnaire were face validated by three experts. Two extension agents and one expert from the processing industry participated in the validation of each set. The suggestions made by the valedates were used to develop the final version of the instrument.

In order to ensure the internal consistency of the instrument, split half technique and Cronbach alpha reliability method were adopted. A reliability coefficient of 0.82 was obtained for questionnaire on garri and 0.85 for questionnaire on starch.

Data were collected for the study in stages;

*Stage i:* Identification of required competency for cassava processing into garri and starch that formed the basis for a training package.

The two sets of questionnaire developed (garri processing questionnaire and starch processing questionnaire) were administers on 150 respondents at 150 copies per set of the questionnaire. The questionnaire was administered with the help of three research assistance and the 300 copies were retrieved and analysed using weighted mean and standard deviation to answer the research question 1. Each questionnaire item was assigned a response scale of 4, 3, 2, and 1. The arithmetic mean of the response scale is 10/4=2.50. Any item in the questionnaire whose mean rating is less than 2.50 is regarded as not required.

Stage ii: All the items in each set of the questionnaire whose mean ratings were above 2.50 were further developed into rating scale. There were 25 items in the rating scale for garri processing and 31 items in the rating scale for starch processing. Rating scale options were high performance, average performance, low performance and no performance. Rating scale was used by 2 experts from the industry one each for garri processes and starch processing to rate 8 extension agents as processors (4 for garri and 4 for starch). The data collected through the rating scale were analysed to judge the trained extension agents on their performance. Any item on which the extension agents obtained a performance score of less than 2.50, the extension agents are retained on that item, to upgrade their performance to acceptable level.

Stage iii: Two out of the eight extension agents were converted to trainers (One each for garri and starch processing) and requested to train six garri women farmers and six starch women farmers selected from the area of the study. Other trained extension agents (three for garri processing and three for starch processing) were used as trainers of the cassava processing trainees. The copies of the rating scale used in table two below were also given to the raters to rate the cassava processing trainees for performance. Any processing item (garri or starch) in which the trainees score less than 2.50 on the raters scale indicated that the trainees required more training.



Stage iv: The product obtained from the cassava processing trainees were collected and graded for standard and were compared with the product collected from the market, using NAFDAC grading scale to determine the quality of the product.

## III. RESULTS

The results obtained were presented in the tables relevant to the stated research questions.

## Research question 1

What are the steps in processing cassava into quality garri and starch through the industry?

Table 1: Mean Ratings and Standard Deviation of the Responses of Extension Agents on Competencies Required for Processing Garri and Starch to Quality Products for Local Consumption and Export.

N-150

S/N				
Modules A	Competency Items For Planning of Garri/Starch	X	SD	
1.	Identify suitable location for garri/starch processing enterprise	2.61* 2.84*	0.99	
2.	Formulate objectives for garri/starch processing enterprise		0.94	
3.	Determine the type of range (short/long)to be adopted in the processing enterprise	3.12* 2.79*	0.92 0.87	
4.	Identify sources of credit for garri/starch processing enterprise			
5.	Specify the cassava variety that is most suitable for garri/starch processing enterprise	3.55*	0.72	
6.	Identify appropriate facilities and equipment for garri/starch processing enterprise	3.56*	0.66	
7.	Identify qualified personnel to be employed for garri/starch processing enterprise	3.29*	0.87	
8.	Identify garri/starch processing records to the to be kept in the enterprise	2.80*	1.22	
В	Competency Items For Garri Processing			
9.	Harvest cassava tubers at six months and above depending on the cultivars	2.46**	0.48	
10.	Assemble harvested cassava tubers to the processing industry	2.78*	0.99	
11.	Peel cassava tubers using knife/mechanical peelers to remove the hard tester.	3.11*	0.88	
12.	Wash peel cassava tuber with water	3.89*	0.65	
13.	Cut cassava tubers into chips	2.22**	0.90	
14.	Grater/crush peeled cassava tubers using grater/mechanical grater into pulp or marsh	3.88*	0.91	
15.	Pack cassava pulp into cloth or woven plastic bag to release water	3.78* 3.43*	1.13 0.71	
16.	Press cassava pulp to release water using mechanical presser/hydraulic press or tying the bag with a rope and beams of timber or wood			
17.	Store cassava pulp for 1-5 days to ferment	2.15**	1.11	
18.	Dewater fermented cassava pulp by expression	3.32*	0.76	
19.	Shift cassava using a sieve/machine sieve to remove the fibrous material from cake	3.56*	0.78	
20.	Set fire into the frying furnace	3.82*	0.76	
21.	Put sieved pulp into heated frying compartment on the furnace in bits	3.44*	0.93	
22.	Stir cassava pulp in the frying pan so as to prevent lumping and burning until it is fired to acceptable moisture content	3.80*	0.67	
23.	Add little palm oil into the frying pan/compartment for colouring if necessary	3.67*	1.21	
24.	Collect processed garri into bucket or bags using motorized machine	3.60*	1.08	
25.	Sell processed garri to factory or market	3.56*	0.86	
C	Competency Items For Starch Processing			
26.	Harvest mature cassava tubers	3.80*	0.77	
27.	Assemble cassava tubers in the farm	2.03**	0.69	
28.	Carry harvested cassava tubers from the farm to the processing industry	2.32**	0.58	
29.	Peel cassava tubers using knife/machine	2.69*	1.08	
30.	Wash cassava tubers in water until it is free from dirt	3.54*	1.22	
31.	Cut cassava tubers into chips	2.78*	1.60	
32.	Crush clean cassava tubers with grating machine into a pulp	3.39*	0.67	
33.	Place grated cassava pulp on a 250micro screen	3.40*	1.76	
34.	Press cassava pulp on a 250 micro screen	2.33**	1.44	
35.	Flush the pulp on a screen with water until starch is gotten	3.99*	0.86	
36.	Add 20ml of bisulphate to discolour the starch juice	2.60*	0.33	
37.	Collect crude starch juice in a 1m hoff cone	2.98*	0.20	
38.	Sediment cassava starch until precipitation ceases	3.37*	1.55	
39.	Decant supernatant leaving precipitated starch in the cone	3.45*	1.49	
	C			



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40.	Scrape the starch in the cone into a container	2.49**	0.55	
41.	Add water equivalent of 3 times the volume of the sediment until the cassava starch is suspended	2.80*	0.92	
42.	Pour cassava starch pulp on a 125 micro screen and flush with water	3.56*	1.51	
43.	Collect cassava filtrate in a 1m hoff cone	3.93*	0.81	
44.	Rest cassava filtrate for 3-5mins	3.83*	1.57	
45.	Decant supernatant leaving 5-10% of cassava starch on the cone	2.72*	0.94	
46.	Re-pulp cassava starch at room temperature to a minimum of 80%	3.58*	1.51	
47.	Distribute cassava starch cake in a thin layer	3.95*	1.63	
48.	Dry cassava starch at room temperature	2.80*	1.59	

<sup>\*:</sup> Required, \*\*: Not Required, SD: Standard Deviation

Data in table 1 shows that 41 out of 48 items had their mean ranged from 2.60-3.95. This showed that the means were above 2.50, indicating that they are all required for processing garri and starch to standard. Seven (7) out of the 48 items had their means less than 2.50 indicating that they are not required for processing garri and starch to standard. The standard deviation of all the 48 items ranged from 0.20 to 1.63. Each of them was bellow 1.96

indicating that the respondents were not too far from the mean and from one another in their responses. This added validity to the value of the means of the items.

# Research question 2

What are the efficacy of the steps identified in producing quality garri and starch through trial/experimentation?

Table 2: Performance Ratings of Garri and Starch Trainees by Ratters on how to Process Garri and Starch to NAFDAC Standard

	N = 12 (6 for garri and 6 for starch)		
S/N			
Modules A	Competency Items For Garri Processing	X	SD
1.	Assemble harvested cassava tuber to the processing industry	3.78*	0.33
2.	Peel cassava tuber using knife/mechanical peeler to remove the hard tester	2.51*	1.51
3.	Wash peeled cassava tuber with water	2.89*	1.09
4.	Grate/crushed peeled cassava tuber using grater/mechanical grater into pulp or marsh	2.88*	1.18
5.	Pack cassava pulp into clothe or woven plastic bags to release water	2.78*	1.19
6.	Press cassava pulp to release water using mechanical presser/hydraulic press or tying the bag with a rope and beams of timber or wood	2.53*	0.96
7.	Dewater fermented cassava pulp by expression	2.52*	1.06
8.	Sift cassava using a sieve/machine sieve to remove the fibrous material from cake	2.56*	1.08
9.	Set fire into the frying furnace	2.82*	0.13
10.	Put sieved pulp into heated frying compartment on the furnace in bits	2.54*	0.11
11.	Stir cassava pulp in the frying pan so as to prevent lumping and burning until it is fired to acceptable moisture content	2.80*	0.85
12.	Add little palm oil into the frying pan/compartment for colouring if necessary	2.67*	0.23
13.	Collect processed garri into bucket or bags using motorized machine	3.60*	0.77
14.	Sell processed garri to factory or market	3.56*	0.19
В	Competency Items For Starch Processing		
15.	Harvest mature cassava tubers	2.80*	1.58
16.	Peel cassava tubers using knife/machine	2.69*	077
17.	Wash cassava tubers in water until it is free from dirt	2.54*	056
18.	Cut cassava tubers into chips	2.78*	060
19.	Crush clean cassava tubers with grating machine into a pulp	2.89*	167
20.	Place grated cassava pulp on a 250 micro screen	2.60*	126
21.	Flush the pulp on a screen with water until starch is gotten	2.99*	086
22.	Add 20ml of bisulphate to discolour the starch juice	2.60*	1.33
23.	Collect crude starch juice in a 1m hoff cone	3.92*	0.21
24.	Sediment cassava starch until precipitation ceases	2.57*	1.55
25.	Decant supernatant leaving precipitated starch in the cone	2.55*	1.09
26.	Add water equivalent of 3 times the volume of the sediment until the cassava starch is suspended	3.80*	1.12
27.	Pour cassava starch pulp on a 125 micro screen and flush with water	2.56*	1.51



28.	Collect cassava filtrate in a 1m hoff cone	2.93*	1.41
29.	Rest cassava filtrate for 3-5 minutes	3.83*	1.57
30.	Decant supernatant leaving 5-10% of cassava starch on the cone	3.72*	0.94
31.	Re-pulp cassava starch at room temperature to a minimum of 2%	2.58*	1.51
32.	Distribute cassava starch cake in a thin layer	2.95*	1.33
33.	Dry cassava starch at room temperature	3.80*	0.59

<sup>\*-</sup>High Performance, SD: Standard Deviation

Date in table 2 show that for trainee in module B performance rating range from 2.52-3.78. Each of this is above 2.50 (average performance) indicating that the trainees have been judge to have mastered the competencies in making quality garri. Also the data in modules C for the trainees in starch processing reveal that the mean performances of the trainees range from 2.54-3.83. Each of this means is above 2.50, indicating that the trainees have been judged to have mastered the competencies in producing quality starch. The standard

deviation for modules B and C ranged from 0.7-1.67. Each of these is below 1.96 indicating that the raters were not very far from one another in their ratings. This adds validity to the values of their mean ratings.

# Research question 3

What is the quality of garri produce from the trial/experimentation through comparative analysis with those sold in the local market and NAFDAC standard?

Table 3: Comparison of the Quality of Garri and Starch Produced by the Experimental with Reference to NAFDAC Quality Criteria?

NAFDAC Quality Criteria for Garri And Starch

	Texture	Colour	Odour	Weight	Moisture	Keep quality at 9-12	
	(smooth)	(bright)	(satisfactory or	(light)	(low)	months. (stable in	
			fine)			colour, taste and odour	
1. GARRI							
Experimental	Smooth	Bright	Fine	Light	Low	Stable in colour, taste	
group						and odour	
Control	Coarse-	Dull	Placid or	Heavy to	High	Light green colour due	
	grain		slightly source	touch		to moulding taste soar	
						odour- slightly pungent	
2. STARCH							
Experimental	Very	Pure	Odourless	Light	Low	Very satisfactory	
group	smooth	white					
Control group	Gritty to	Slightly	Slightly	Slightly	High	Shrinks and brittle	
	touch	blush	pungent	heavy			
		white					

Table 3 revealed that the garri and starch produced by trainee were better than the one bought from the local market. The productions made by the trainee groups relatively meet the NAFDAC standards for quality products for local consumption and export

## IV. DISCUSSION OF THE RESULTS

The study found out that eight entrepreneurial competency items were required for development of entrepreneurial competency training programme for planning of garri and starch enterprises. The findings on planning were in agreement with the findings of Patino (2005) who outline planning activities for garri/starch enterprise to include goal setting, selection of suitable location for garri/starch production enterprise among others. The above findings were also in conformity with the findings of Mgbehurike (2001) who said that planning skills involved stating reliable objectives for the enterprise, revising the objectives periodically, determining the scale of production for the enterprise and

identifying competent personnel to work in the enterprise among others.

It was found out from the study (table2) that 14 competency items were identify in helping women farmers improve processing of cassava into quality garri. The result of the study were in consonance with the IITA technical report (2005)., that processing of cassava into garri followed the following steps: select fresh matured cassava tubers without rots, peel with knife/machine and remove the woody tips, wash in clean water to remove piece of peel, and sand, use motorised cassava grater to reduce the tubers into pulp, pack into baskets or bags and leave for 1-5 days at room temperature to ferment among others. The findings were also in agreement with the findings of Enwere, (1998) and Taiwo, Osunbitan, Summonu, Ajayi and Ajibola (2001) who stated that for garri processing enterprise, cassava is peeled usually with knife/mechanized peelers, after peeling, the cassava tubers are washed and grated using mechanised grater to reduce them to pulp which is either put in cloth or woven plastic bags and fermented for 1-5 days among others.

#### **International Journal of Agriculture Innovations and Research**

Volume 3, Issue 3, ISSN (Online) 2319-1473



It was found out from the study that 19 competency items were identified (table 2) for helping women farmers improve processing of cassava into quality starch. The findings were in agreement with the IITA technical report (2005) and Food and Agriculture Organisation's (2006) which explained that processing of cassava tubers into quality starch involved the following steps: peeling of cassava tubers, crushing clean cassava tubers with grating machine, washing out of starch, allowing the starch to settle, draining off water to leave starch among others. The findings were also in conformity with the findings of Rakshit (2001) who in a study found out that processing cassava tubers into quality starch follow the following steps: harvesting mature cassava tubers, peeling cassava tubers using knife/machine, washing peeled cassava tubers, in water until it is free from dirt among others.

The view, opinions, advice and statements of the authors above helped to validate the findings of the study on entrepreneurial competency programme for helping women farmers improve processing of cassava into quality garri and starch in South-Eastern state of Nigeria

## V. CONCLUSION/RECOMMENDATION

Garri processing has not been receiving much attention in the area of study because of the low quality. This study was therefore carried out to identify processing competencies required for processing garri/starch for local consumption and export. The study therefore developed a programme in table 1 and it was tested as revealed in table 2 and 3 and by the findings from the trial for good quality/starch that meet NAFDAC standard.

The identified items in table 2 are therefore recommended as a package to be used for training women in Agriculture and other interested individuals to produce quality garri/starch for local use and export with sufficient financial support to purchase facilities required for processing garri/starch to meet NAFDAC standard. This will help substantially to create jobs, reduces poverty and reduce unemployment among youths and improve the economy of the nation through export.

## VI. ACKNOWLEDGMENT

The researcher's unalloyed gratitude goes to God who empowered, protect, sustained and inspired them throughout the course of this study. They are indebted to Aratoke Gloria, Onuorah Uloma ane Dimelu Ifeoma who assisted them in data collection. The researchers also express their profound gratitude to people that has help in one way or the other to see that this research work was successful.

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